Overview and Scrutiny

Q2 Voids Loss Performance 2021/22 Repairs and Voids Housing and Investment

Di Dharmasuriya – Service Mgr, Repairs & Voids Hannah Morris – Operations Mgr, Providing Homes



What is Void Loss?

- A void is a property for which there is a current rent account but no current tenancy exists.
- While a property is void, there is a loss of income to the Council during the void period, known as 'void loss'.
- The focus therefore is to reduce income loss (void loss) for the Council.
- Historically, we have modelled our resources on having approximately 40 void properties in our pipeline per month.





Current Void Process

The void process is in 3 parts:

- 1. Pre-void and termination (Housing & Investment team)
- 2. Void works (Repairs & Voids team)
- Inspection and letting (Housing & Investment team)

Before



After





Q2 Void Loss 21/22 vs Target

For the current year; the table below shows the value of the void loss for the first 6 months of 2021/22 compared to the target:

| Column1 | April | May | June | July | August | September | October | November | December | January | February | March |
|---------|------------|------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | | | | | | | | | | | | |
| Target | £25,742.00 | £56,446.00 | £82,767.00 | £116,820.00 | £140,631.00 | £164,594.00 | £197,288.00 | £221,477.00 | £239,856.00 | £269,459.00 | £298,723.00 | £319,245.00 |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Actual | £45,861.00 | £91,541.00 | £148,145.00 | £200,393 | £233,682 | £279,964 | | | | | | |

- Void loss for Q2 2021/22 is £115,370 above target.
- This is an increase of £95,370 compared to Q2 in 20/21.
- The current forecast for the year-end is £190k above target.
- To note that there will always be an element of void loss e.g. due to people moving.



Voids Received; Actual vs Targeted 21/22

| Total Voids | April | May | June | July | Aug | Sept |
|-----------------------------------|-------|------|------|------|------|------|
| GN Standard Target | 12 | 12 | 12 | 12 | 12 | 12 |
| GN Standard | 14 | 23 | 27 | 41 | 50 | 85 |
| GN Major Target | 6 | 6 | 6 | 6 | 6 | 6 |
| GN Major | 10 | 2 | 5 | 5 | 6 | 19 |
| SH Standard Target | 15 | 15 | 15 | 15 | 15 | 15 |
| SH Standard | 65 | 56 | 53 | 54 | 54 | 26 |
| SH Major Target | 7 | 7 | 7 | 7 | 7 | 7 |
| SH Major | 4 | 2 | 4 | 5 | 4 | 2 |
| Other Voids | 25 | 27 | 29 | 26 | 27 | 5 |
| Total Target | 40 | 40 | 40 | 40 | 40 | 40 |
| Total | 118 | 110 | 118 | 131 | 141 | 137 |
| % of total rented stock Target | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 |
| % of total rented stock | 1.49 | 1.39 | 1.49 | 1.65 | 1.78 | 1.77 |

- Number of voids in pipeline for Q2 2021/22; 97 above target.
- This is an increase of 58 compared to Q2 in 20/21.
- We anticipate this trend to follow into Q3 and Q4.

GN – General Needs
SH – Sheltered Housing (Independent Living)
Other voids – Temporary / Emergency Accommodation
Red – Higher than targeted number of voids
Green – On target / below target number of voids



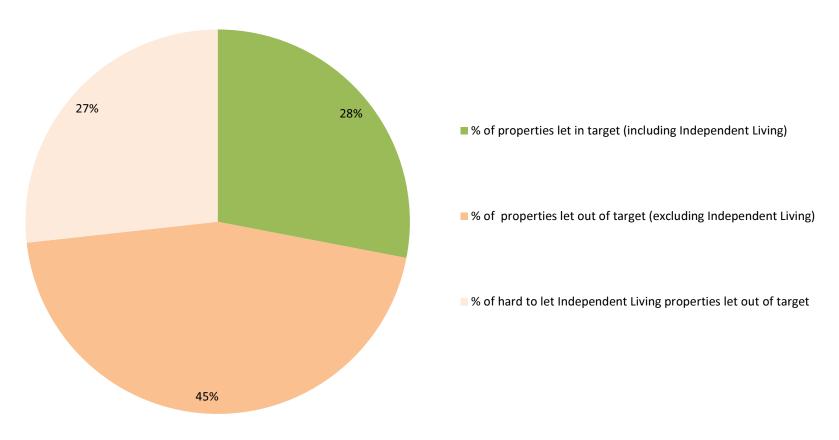
Service Challenges

- The increase is not unique to SBC and is being experienced elsewhere, for example due to a latent demand following the pandemic, and materials shortages (e.g. kitchens; now 6 weeks compared to 1 to 2 weeks).
- Recruitment and retention.
- New electrical supplier on-boarding.
- Some hard to let properties being let (which has a negative impact on the KPI).
- Only essential lettings took place during the pandemic and so some latent demand properties are now being let.



Properties let in 21/22

Properties let 157 (including time taken to repair i.e. keys in to keys out)





Actions

- Repairs are recruiting a third (temporary) project officer and using contractors to supplement our workforce.
- Working closely with suppliers to seek to reduce materials delays.
- Lettings are looking to pool resources from other Housing services to support the additional demand where possible.
- Close monitoring of performance between the teams to ensure good collaboration and continuous improvement to synergise the end to end process.
- Voids end-to-end process under review to mitigate delays.
- Current trend of an increase in void loss being modelled, to understand the increase and associated void loss.
- Review the programme of tenancy audits to help ensure properties are kept in good condition, reducing repairs when void.

Summary

- Long term, hard-to-let 'Independent Living' voids have impacted on void loss.
- Pipeline voids are above historical average (x3 additional demand in September 2021).
- Some delays due to material shortage e.g. kitchens and doors.
- Recruitment challenges in Repairs and Voids.
- Trend analysis and re-modelling taking place.
- Improvement monitoring and management arrangements in place.

